

HERTFORD No.1 GROUP HOSPITAL MANAGEMENT COMMITTEE.

...
(North East Metropolitan Regional Hospital Board)

FIRST ANNUAL REPORT

for the period

5th July, 1948, to 31st. March, 1949.



WELLCOME
LIBRARY
+
Ann Pep
WX26
BC5
1157
1948 49



22501600327

HERTFORD NO.1 GROUP HOSPITAL MANAGEMENT COMMITTEE

Total Group Bed Complement:- 1,263

	<u>Beds available and staffed</u>
Bishop's Stortford & District Hospital	67
East Herts I.D. Hospital, Hertford.	52
Eden Cottage Hospital, Hatfield Broad Oak.	7
Haymeads Hospital, Bishop's Stortford.	354
Hertford County Hospital.	171
Ware Park Sanatorium.	114
Western House, Ware (Chronic Sick Beds)	139
Dunmow T.B. Dispensary.	-
Hoddesdon Physiotherapy Clinic	-
Ware " "	-
T.B. Dispensary, Hertford County Hospital	-
T.B. Dispensary, Bishop's Stortford & District Hospital	-
	<u>904</u>

Area: Embracing the Hertford Borough, Urban Districts of Hoddesdon, Sawbridgeworth and Ware; and Rural Districts of Braughing, Hertford and Ware; and small portion of Essex.

In addition the Bishop's Stortford Hospitals continue to serve the adjacent portion of Essex as far as Dunmow, Harlow, and Stansted, and the Hertford Hospitals the adjacent portion of Hertfordshire as far as Hatfield and Welwyn Garden City.

Estimated Population: 79,206

HOSPITAL MANAGEMENT COMMITTEE.

Chairman: Major R.P. Woodhouse.

Vice Chairman: Dr. R.P. Gammie, M.D., M.B., Ch.B., D. Obst. R.C.O.G.

The Hon. Mrs. S.R. Allsopp.

Mr. A. Barratt.

Mr. O.N. Catchpole, L.D.S., R.C.S.

Brigadier Sir Geoffrey S. Church, Bt., M.C., D.L., J.P.

Mr. Mark Coleman, M.S., F.R.C.S.

Mr. E.F. Cooper, J.P.

The Lady Rosamond Gibbs, J.P.

Mr. A.W. Kitchener.

Mr. H. Lancaster.

Mrs. John Longmore, J.P.

Mrs. H.E. Maber, S.R.N., M.Ch.S.

Mr. H.A. Maxfield, J.P.

Mr. Norman S. Pryor, J.P.

Mr. B.R. Roberts.

Mr. G. Swann, J.P.

Mr. C. Ward, J.P.

Dr. A. Gregson Williams, O.B.E., T.D., B.A., M.B., B.Ch., M.R.C.P.

FINANCE & GENERAL PURPOSES COMMITTEE.

Chairman: Major R.P. Woodhouse.

Vice Chairman: Mr. Norman S. Pryor, J.P.

Mr. A. Barratt.

Mr. O.N. Catchpole, L.D.S., R.C.S.

Brigadier Sir Geoffrey S. Church, Bt., M.C., D.L., J.P.

Dr. R.P. Gammie, M.D., M.B., Ch.B., D. Obst., R.C.O.G.

Mr. H. Lancaster.

Mr. H.A. Maxfield, J.P.

Mr. B.R. Roberts.

Mr. G. Swann, J.P.

Mr. C. Ward, J.P.

GROUP NURSING COMMITTEE.

Chairman: Dr. R. P. Gammie. M.D., M.B., Ch.B., D. Obst. R.C.O.G.
 Vice Chairman: Brig. Sir G. S. Church, Bt., M.C., D.L., J.P.

The Hon. Mrs. N. H. L. Allsopp.
 Mr. Mark Coleman, M.S., F.R.C.S.
 Alderman E. F. Cooper, J.P.
 The Lady Rosamond Gibbs.
 Mr. A. W. Kitchener.
 Mrs. John Longmore.
 Mrs. H. E. Maber, S.R.N., M.Ch.S.
 Dr. A. Gregson Williams, O.B.E., T.D., B.A., M.B., B.Ch.
 Major R. P. Woodhouse. M.R.C.P.

INTERIM MEDICAL ADVISORY COMMITTEE.

Chairman: Mr. C. Harold Medlock, F.R.C.S. (Hertford County Hosp)

Mr. Mark Coleman, M.S., F.R.C.S. Bishop's Stortford & Dist. Hospital.
 Dr. R. P. Gammie. M.D., M.B., Ch.B., D. Obst., R.C.O.G.

Dr. E. Leigh, M.D., M.B., Ch.B. M.R.C.P. Haymeads Hospital.
 Mr. R. Hill, F.R.C.S. (Secretary)

Dr. A. Gregson Williams, O.B.E., T.D. Hertford County Hospital.
 B.A., M.B., B.Ch., M.R.C.P.

Dr. A. P. Ford, M.R.C.S., L.R.C.P., Ware Park Sanatorium.
 D. P. H.

Dr. R. H. Mortis, M.R.C.S., L.R.C.P. East Herts I.D. Hospital.

Mr. O. N. Catchpole, L.D.S., R.C.S. Group Management Committee.

OFFICERS.

Mr. P. G. Brooks, F.C.C.S., F.H.A. Secretary.

Mr. C. G. Jagger, A.S.A.A. Finance Officer.

BISHOP'S STORTFORD HOSPITALS HOUSE COMMITTEE.

Chairman: Dr. R. P. Gammie, M.D., M.B., Ch.B., D. Obst., RCOG
 Vice Chairman: Mr. B. R. Roberts.

The Hon. Mrs. N. H. L. Allsopp.
 Mr. A. Barratt.
 Mrs. L. Browning Davies.
 Mr. O. N. Catchpole, L.D.S., R.C.S.
 Mr. Mark Coleman, M.S., F.R.C.S.
 Alderman E. F. Cooper, J.P.
 Mrs. I. Cory-Wright.
 Mr. W. Hughes.
 Mr. Stuart Johnstone, M.B., B.Chir.
 Mr. A. W. Kitchener.
 Miss Lloyd Taylor.
 Mrs. H. E. Maber, S.R.N., M.Ch.S.
 Mr. Norman S. Pryor, J.P.
 Mrs. T. Streeter.
 Mr. C. Wentworth-Stanley.
 Major R. P. Woodhouse.

Administrative Officer: Mr. R. A. Dent, A.H.A.

Matrons: Mrs. E. Friend, S.R.N., S.R.M. Haymeads Hospital.
 Miss N. Nettleton, SRN., SCM. Bishop's Stortford & Dist.
 Hospital.
 Mrs. M. Atchison, SRN., SCM. Eden Cottage Hospital.

1903

HERTFORD HOSPITALS HOUSE COMMITTEE.

Chairman: Brigadier Sir Geoffrey S. Church, Bt., M.C., D.L., J.P.
Vice Chairman: Mr. C. Ward. J.P.

Mrs. J. Abel-Smith.
Mrs. C. M. M. Addis. J.P.
Mr. W. Donald Bedford, F.R.C.S., M.B., Ch.B.
Mr. W. A. Bennett Ede.
Mr. G. Cooper.
Dr. R.P. Gammie, M.D., M.B., Ch.B., D. Obst., R.C.O.G.
Mr. H. Lancaster.
Dr. G. W. May, M.B., B.S., M.R.C.S., L.R.C.P.
Mr. C. Harold Medlock, F.R.C.S.
Mr. L.P. Mills.
Mr. F.W. North.
Mrs. T. J. Sparke.
Mrs. H. Swann.
Mr. G. Swann, J.P.
Mr. R.P. Thomas.
Dr. A. Gregson Williams, O.B.E., T.D., B.A., M.B., B.Ch., MRCP.
Major R. P. Woodhouse.

Administrative Officer: Mr. A. Sharples. A.H.A.

Matrons: Miss E. Baker. SRN., SCM. Hertford County Hospital.
Miss C. B. Chaplain, - East Herts I.D. Hospital.
SRN., RFN., CMB.

WARE PARK SANATORIUM HOUSE COMMITTEE.

Chairman: The Lady Rosamond Gibbs. J.P.
Vice Chairman: Mr. D. G. Ritchie. J.P.

Mr. W. J. Brown.
Mrs. K. D. Clark.
Dr. R.P. Gammie, MD., M.B., Ch.B., D. Obst. R.C.O.G.
Mrs. E. M. Hales.
Mrs. M. M. Harvey.
Mrs. John Longmore. J.P.
Mr. H. A. Maxfield, J.P.
Mr. F. A. Millard. J.P.
Mr. A. McL. Niven.
Mr. A. C. C. Redwood.
Mr. Geoffrey Swann, J.P.
Dr. A. Gregson Williams, O.B.E., T.D., BA., MB., B.Ch., MRCP.
Major R. P. Woodhouse.

Administrative Officer: Mr. J. R. Cole., A.H.A., D.P.A.

Matron: Miss E. Coates. S.RN., R.R.C.

: 5007251

Report of the Hertford No.1 Group
Hospital Management Committee
for period 5th July 1948 to 31st. March, 1949.

This initial period has been one of many difficulties since there is no doubt that the change-over which took place on July 5th 1948 represented by far the greatest administrative development, both in principle and detail, ever attempted in the field of public medicine and social science.

Though it was thought by many that a more gradual change-over would have been better for all concerned, still it was hoped that a better and more complete hospital service would be provided for the public within a comparatively short time.

High hopes were entertained that the deficiencies, both in structure, equipment, and staffing, would be made good, and in fact plans to that effect have been considered and in some cases elaborated.

It was therefore profoundly disappointing when in March 1949 very serious reductions were imposed affecting all capital proposals, and drastic cuts were proposed affecting the ordinary maintenance expenditure of the Group. The new capital expenditure is now definitely limited to a very small sum, but the proposed cuts in maintenance expenditure have not been accepted by the Management Committee as possible since they could not be effected without detriment to the patients. Thus, far from achieving the hoped for improvements in the service, great efforts are needed in order to avoid an actual deterioration of the service.

The average number of beds available in the Group was 855 and the total number of patients admitted was 5,952 (Hertford 2,721, East Herts I.D. 113, Haymeads 1,904, Bishop's Stortford & District 822, Eden Cottage 87, Ware Park 162, Western House 143).

Births in the Maternity Wards numbered 735.

Operations in the Group numbered 3,566 and Radiological examinations totalled 12,314.

The total number of Out-patients attendances was 66,352 (Hertford 43,994, Haymeads 10,836, Bishop's Stortford & District 7,654).

Pathological examinations numbered 13,959.

Appliances prescribed, - General Surgical, Ophthalmic, Deaf Aids, etc. numbered 820.

At the close of the period under review the combined waiting lists were made up of 207 males, 266 females, and 185 children, a total of 658.

Referring to each Hospital individually:-

Hertford County Hospital.

This Hospital is the only complete training school for nurses in the Group, has good wards, and is well equipped in all departments.

The area is well served by this General Hospital but expansion is severely limited by the very cramped site, and will only become possible by the transference elsewhere of some of the work, such as the Maternity Department.

A new Nurses Home Annexe for 18 nurses is under construction and it is hoped that before long the Pathological Department will be transferred to a new building adjacent to the Hospital site.

Sundry other problems of a semi-acute nature await a solution as and when the financial situation permits, and these include among others the heating of the hospital, both central and domestic, the inadequacy of the kitchen premises, the cramped quarters for the ^{Nurses} ~~Examinatory~~ Training School etc.

East Herts Infectious Diseases Hospital.

This hospital occupies a splendid site and most of the buildings are excellent. In spite of the great staffing troubles the fever cases of the district have been cared for and in addition a most invaluable service has been rendered to the Region by the provision of 16 beds for tuberculosis cases which have been fully occupied throughout the period.

The future use of this hospital is under active consideration but the ultimate decisions lie outside the control of the Management Committee.

The first thing I noticed when I stepped out of the car was the smell of the sea. It was a salty, fresh smell that I had never before. I had been told that the air in the south was different, but I didn't realize it would be so different. I had been told that the people were friendly, but I didn't realize they would be so warm. I had been told that the food was good, but I didn't realize it would be so delicious. I had been told that the weather was perfect, but I didn't realize it would be so perfect. I had been told that the people were different, but I didn't realize they would be so different. I had been told that the life was different, but I didn't realize it would be so different. I had been told that the world was different, but I didn't realize it would be so different. I had been told that the future was different, but I didn't realize it would be so different. I had been told that the past was different, but I didn't realize it would be so different. I had been told that the present was different, but I didn't realize it would be so different. I had been told that the world was different, but I didn't realize it would be so different. I had been told that the life was different, but I didn't realize it would be so different. I had been told that the people were different, but I didn't realize they would be so different. I had been told that the food was good, but I didn't realize it would be so delicious. I had been told that the weather was perfect, but I didn't realize it would be so perfect. I had been told that the people were friendly, but I didn't realize they would be so warm. I had been told that the air in the south was different, but I didn't realize it would be so different. I had been told that the smell of the sea was different, but I didn't realize it would be so different. I had been told that the first thing I noticed when I stepped out of the car was the smell of the sea, but I didn't realize it would be so different.

Western House.

Four wards in this Institution are maintained by the Hertfordshire County Council on an agency basis for the treatment of the chronic sick.

Though the wards are overcrowded the service thus given is of immense value to the Region since it is quite impossible to satisfy the demands for beds for the chronic sick.

Ware Park Sanatorium.

The Sanatorium continued to play a vital part in the tubercular service of the Region. In spite of great nursing difficulties the wards have been kept open and fully occupied throughout the period.

Many improvements were carried out by the Hertfordshire County Council during the two years prior to July 5th and both patients and staff have benefited greatly thereby. During March of the period under review a special effort resulted in the erection of a temporary building to house the administrative staff, and another building to house five of the ward staff.

Ultimately it is intended to build a new and larger Sanatorium to replace the present hospital but that is not likely to materialise for several years and in the meantime it is hoped that no serious breakdown will occur in the essential services of this hospital, the wards of which were erected as temporary buildings in 1922.

Haymeads.

At this hospital provision is made for a general hospital service including children, maternity, and chronic ^{cases.} ~~sick~~. In addition accommodation is provided for the infirm, Part III cases, under an agency agreement with the Hertfordshire County Council.

Structurally the hospital calls for very heavy expenditure in order to bring it up to modern standards and plans had been formulated for a number of major works to be carried out. These have had to be postponed owing to the financial restrictions and with one exception only such works are being carried out as can be completed by the Hospital Maintenance Staff.

Taking into consideration the small labour force available, most satisfactory results are being achieved and certain parts of the hospital such as the Nurses Home Annexe have been positively transformed.

The nursing situation is exceedingly difficult and every possible

Four weeks in the institution and...
County Council on the...
Though the water...
increase value to the...
...for the...
...for the...

Water Rate Reduction

The...
...of...
...have been...
...any...
...Council...
...staff...
...review...
...to...
...of the...

...
...to...
...the...
...proposed...
...which...

Haywards

At this...
...including...
...is...
...agreement...
...to...
...number...
...to...
...are...

Haywards

Taking...
...such...
...The...

effort is being made to improve the position. It is hoped that before long it may be possible to establish a complete training school for nurses at Bishop's Stortford, but in this direction, as in many others, much remains to be done before the hospital can be deemed to have reached a satisfactory standard.

Bishop's Stortford & District Hospital.

This hospital, though small, is in excellent condition; well equipped, and well staffed and able to give a most valuable service to the Group area.

Extensive redecoration has been carried out recently and the hospital is in the happy position of being able to carry its good service without any serious difficulties.

The hospital is an affiliated training school for nurses, and it is hoped that the integration of the work in the Bishop's Stortford Hospitals will lead to the establishment of a joint training school in this part of the Group and that the close and harmonious relations which are being established between the two hospitals will prove of much value to the area.

Eden Cottage Hospital.

This small Hospital of seven beds gives a very useful service at a very economical cost. A number of improvements are contemplated when finances permit, but in the meantime these seven beds are available for cases which would otherwise be occupying general hospital beds, perhaps to the exclusion of emergency cases urgently requiring treatment.

Nursing.

This Report would not be complete without reference to the nursing profession.

At none of the hospitals can it be said that more nurses are not needed, but the shortage is particularly acute at Haymeads and the East Herts I.D. Hospital, and also at Ware Park to a lesser degree.

Tribute should be paid to the devoted service given by the Matrons of the Group upon whom such a heavy responsibility falls, and also to the excellence of the service given by the nursing staff as a whole.

Medical Staff.

The Medical Staff of the various hospitals have been carrying on since July 5th on a temporary contract basis, but the whole staffing position has been under review by the Regional Board and will shortly be put on a permanent footing.

The Management Committee acknowledge with gratitude the help given to them by the Interim Medical Advisory Committee.

Special Services.

Although for the greater part of the Blood Transfusion Service is now centrally organised, the Hospitals within the Group are greatly indebted to all donors who have given their great service so freely and thus ensured that a supply of blood has been available to those patients for whom transfusion has been considered a necessity.

They are grateful also to all who have given their valuable voluntary services to our Hospitals and especially to the following:-

The British Red Cross Society and its members for maintaining the Library Service.

The members of Toc H. for continuing to assist with the distribution of books round the Wards.

The organisers and drivers of the Hospital Car Service.

The organisers of Alexandra Rose Day for their contribution to the Special Fund.

The members of the Guild of Friends.

Conclusion.

The public were perhaps allowed to expect rather more from the Hospital Service under the National Health Service Act than was humanly possible to achieve. Without doubt it was necessary to secure a co-ordination of the Hospital Services and that will be attained in due course of time. It is disappointing that the process should be delayed by financial restrictions and the public must understand that they must exercise patience in the demands made upon a service which is no more comprehensive now than it was before July 5th.

The Management Committee, supported by the Regional Hospital Board, will do their utmost to expand and improve the service in every

direction possible, and in the meantime express their gratitude to all those who are giving a vital service as members of Hospital Committees.

In due course of time it is hoped that a complete hospital service will be provided in this area of which the public will be justly proud.

It is requested that you advise the Bureau of the results of your investigation.
Very truly yours,
J. Edgar Hoover

In the event of any change in the personnel of the Bureau, please advise the Bureau of the same.
Very truly yours,
J. Edgar Hoover



